

# Strategic Plan 2019-2023

Abridged version



# National Centre for Immunisation Research and Surveillance

We undertake objective expert research and provide trusted advice, services and support to our partners at local, national and international levels.

Our unique position and mandate as a national centre enable us to have a wide ranging impact on vaccine preventable disease. We also lead and support highly effective national collaborations.

Our work is aligned with the objectives set by the Australian Government's National Immunisation Strategy (2019–2024), the Global Vaccine Action Plan of the World Health Organization (WHO) and the upcoming Immunization Agenda 2021–2030 of WHO.

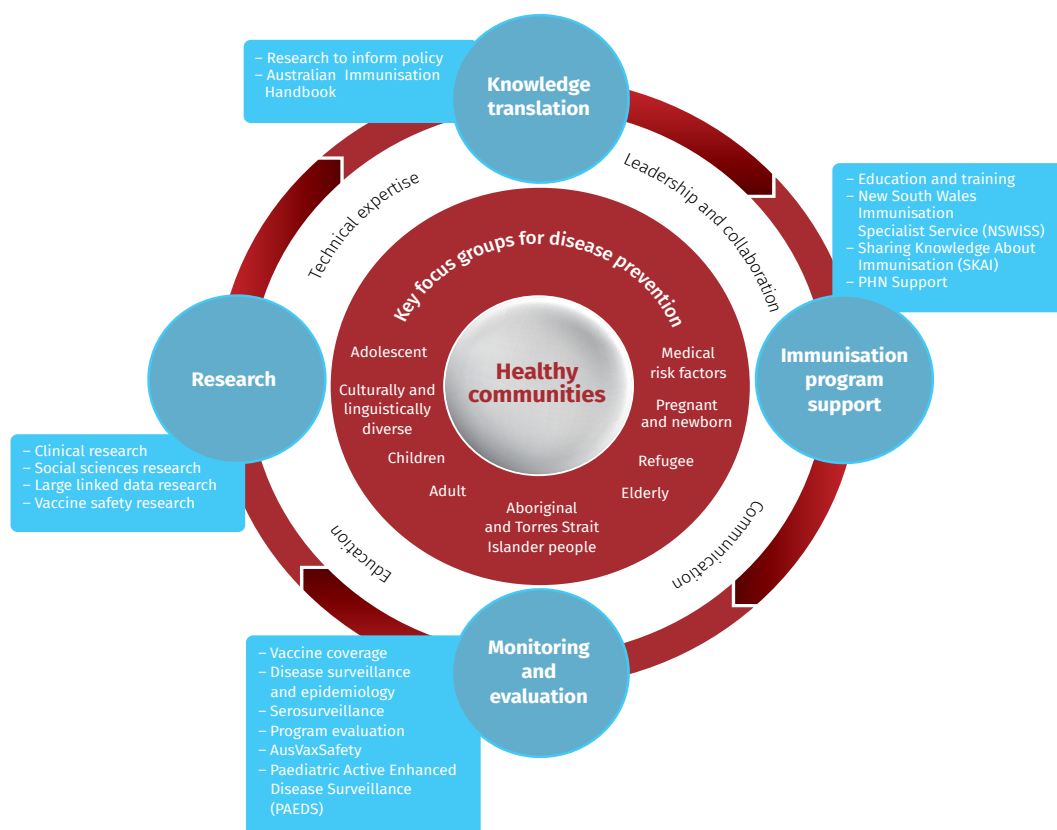
## Our vision

Healthy people in Australia and beyond through immunisation

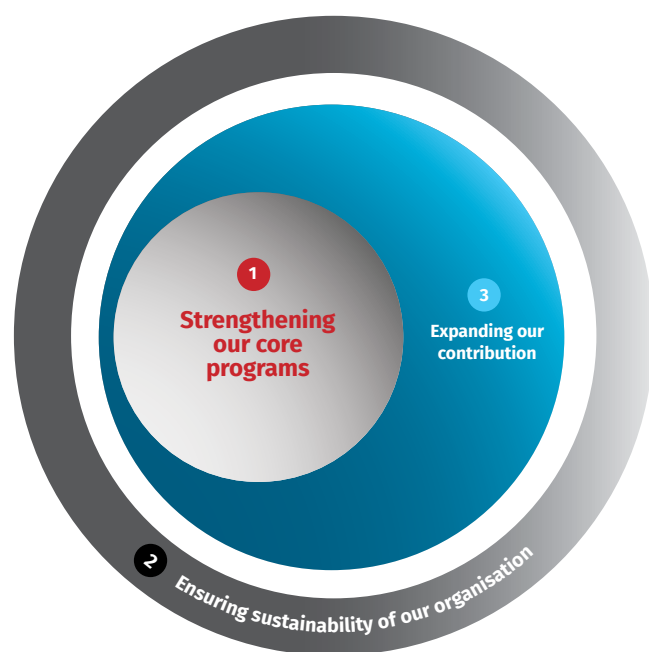
## Our purpose

To lead and support collaborative research and to advance immunisation policy and practice

## Our organisation and core programs



## Strategic focus areas 2019–2023



### 1. Strengthening our core programs

Our core programs are the services and functions that deliver the most value under our purpose and vision for NCIRS and our key stakeholders. Over the next 5 years, we will strengthen these programs. We will enhance the delivery of high-quality, effective and efficient services to our key stakeholders across our 18 core program areas and key organisational pillars to maximise our collective impact on reducing vaccine preventable disease.

#### Initiatives

- Enhance our understanding of our key stakeholders' needs
- Continuously improve our services
- Strengthen our focus on demonstrating our impact
- Develop new capabilities
- Ensure our work is appropriately costed and funded

### 2. Ensuring organisation sustainability

Our organisation is our people and they are the foundation of a sustainable future. We will aim to recruit, engage and retain exceptional people, and strengthen our culture of inclusiveness, collaboration, leadership and excellence.

#### Initiatives

- Support the professional development of our people
- Strengthen our identity
- Continuously improve our business practices
- Ensure our financial sustainability

### 3. Expanding our contribution

The rapidly evolving immunisation landscape provides greater opportunities to save lives and better health through the equitable use of vaccines both in Australia and at regional and global levels. We will actively seek opportunities for NCIRS to support the advancement of knowledge generation and to increase our reach to strengthen immunisation uptake.

#### Objectives

##### 1. Advancing knowledge generation

- Further enhance integration of social sciences research into our work
- Build a stronger evidence base to inform use of new and more effective vaccines
- Undertake more extensive burden of disease assessments
- Expand research using large linked databases
- Strengthen clinical research

##### 2. Increasing our reach to strengthen immunisation uptake

- Work better to strengthen equity in immunisation in Australia
- Assist in strengthening health security in the region through immunisation
- Contribute to regional and global goals using our expertise
- Grow our partnerships and research collaboration

